

Freeman Spogli is a long-tenured private equity firm dedicated to investing with management in middle market companies in the consumer and distribution sectors.

Our firm was founded by Bradford M. Freeman and Ambassador Ronald P. Spogli in 1983 with the goal of investing capital in partnership with management teams to help build growth-oriented companies. Mr. Freeman and Ambassador Spogli were among the pioneers in the private equity business and raised the firm's first institutional equity fund in 1986. Over the four decades that we have been in business, our firm has grown to 27 investment professionals in two offices and has invested over \$6 billion of private equity capital in 72 companies and 250+ add-on acquisitions with an aggregate transaction value of \$32 billion as of August 2025.

Criteria for Investment ⁽¹⁾

Industry:

- Established companies in the consumer and distribution industries
- Includes products, consumer services, health and wellness, digital commerce, multi-unit, restaurants, food and beverage, franchising, distribution services, wholesale distribution, business-to-business, and specialty distribution

Transaction Types:

- Management buyouts, leveraged recapitalizations, corporate carve-outs, and equity investments

Company Characteristics:

- Strong management teams
- Defensible market positions
- Platform for organic and acquisition growth
- Solid margins and free cash flow

Geography:

- North America

Company/Transaction Size:

- Companies with EBITDA of \$10 million to \$75 million
- Equity investments of \$75 million to \$300 million
- Transactions of \$100 million to \$750 million in total size

Note: Certain statements herein reflect the subjective views and opinions of Freeman Spogli. Such statements cannot be independently verified and are subject to change. (1) There can be no guarantee that investment objectives will be achieved or that any particular investment will be profitable.

Experience, Focus and Continuity

Our team is experienced in investing in middle market consumer and distribution businesses. Our focus on companies in these two broad sectors of the U.S. economy differentiates our firm from others. Moreover, our team's continuity and length of tenure are differentiated in the private equity industry. The partners of Freeman Spogli have been with the firm for an average of 24 years and have successfully executed and managed investments through various economic and market cycles since the firm's founding.

Our Capital Base

Since our founding in 1983, we have managed 11 investment partnerships including 10 institutional funds. Our investors include large public and private pension funds, insurance companies, endowments, foundations, corporations, family offices, and individuals. In total, we have raised over \$9 billion of equity capital as of August 2025.

Current Portfolio Companies



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